

Levelling up and budget setting



What are we
hearing nationally
and locally?

How can you use the budget setting process to help unlock opportunities for people and place to thrive?



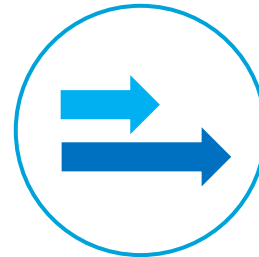
Surrey County Council's Twin Track Approach

No one left behind



Challenge

Significant medium term financial challenge and resident inequality



Solution

"Twin Track" approach to financial planning and budget setting



Partnership

Re-frame boundaries, navigate complexity and manage performance

IMPOWER



**EDGE
WORK**

Changing behaviours and processes



Planning in partnership for the now and for the future



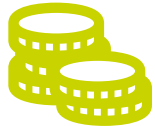
Commitment to empowering residents and investing in prevention



Recognising 'one budget' and removing constraints of structural boundaries



Stretching ambition and approaching transformation in a cross-cutting way



Maximising the value of the Surrey pound



Effectively understanding demand and managing performance

Fundamentals of the approach



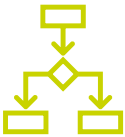
Thematic **outcomes-based** framework



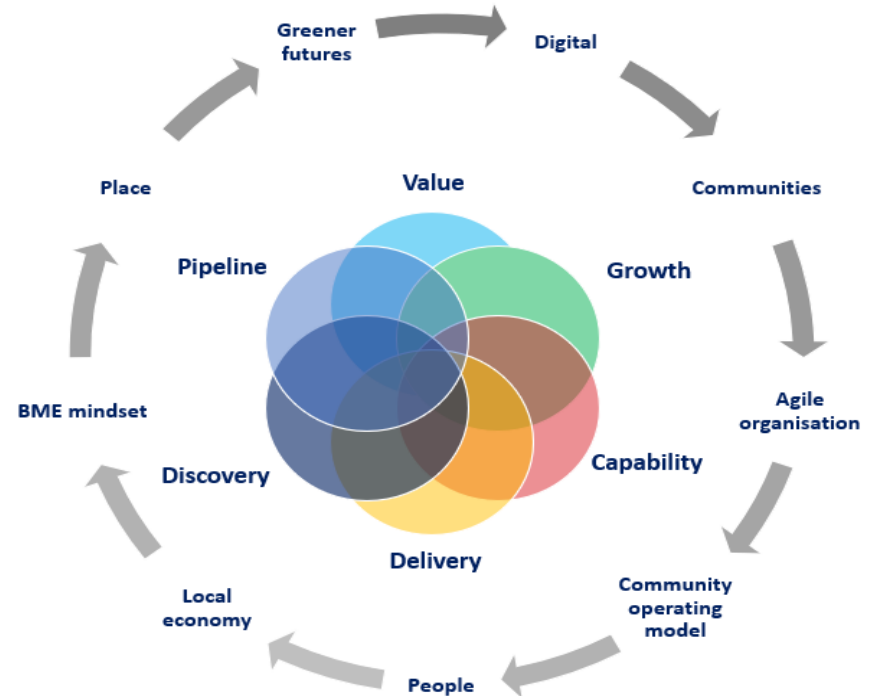
Traditional change with **increased ambition**



Infrastructure to track **impact**



Cross-cutting transformation



Strategic prevention investment is critical

Surrey have taken a phased approach to Prevention Spend Mapping to inform decision making and drive more outcomes-focused budgeting



Start Well
Supporting Family Resilience

£33.5m non-statutory support provided by SCC in 21/22



Live and Age Well
Supporting Independence

£80m budget across over **200** contracts and services



Embedding across the Surrey system
Supporting Better Outcomes for Less

Inclusion of system partners - built into Budgeting and Planning cycles

SEN Transport: increasing independence and reducing spend

1

Identification and delivery of 'quick wins' to support 2022/23 financial position



New policies

Behaviour change



Coordinated offer

Understanding local need



Strengths-based

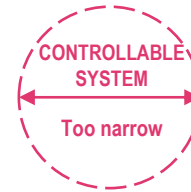
2

Develop coordinated approach to SEN transport to deliver **sustainable change** from 2023/24

EDGEWORK: Reframing the problem

Key principles of EDGEWORK are:

- Problems occur at organisational interfaces
- Widening boundaries creates space for shared leadership and ambition
- To manage complex systems, reframe the problem by **widening the lens**



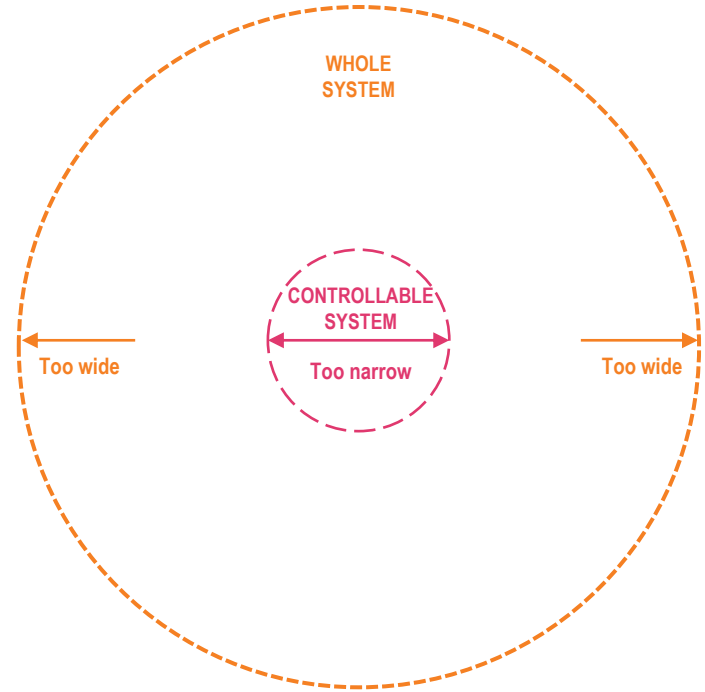
Managing interfaces is critical to delivering change.

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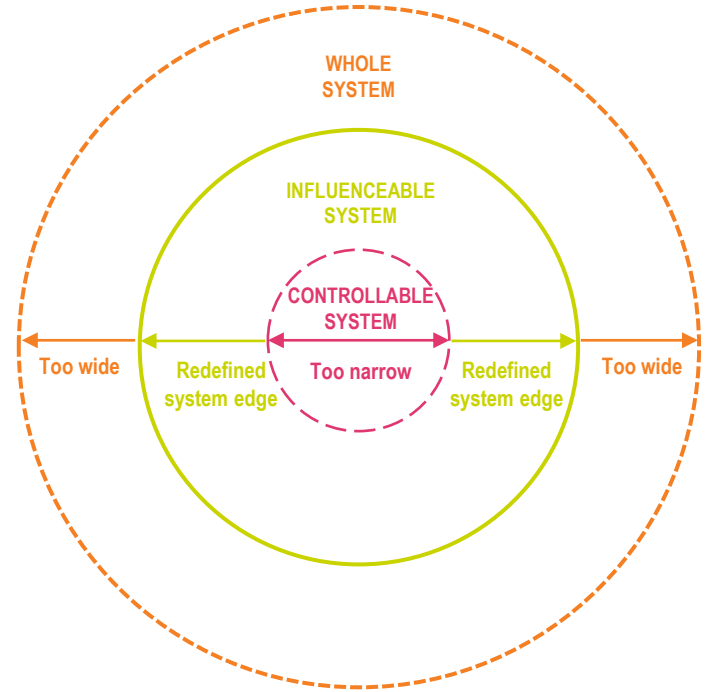


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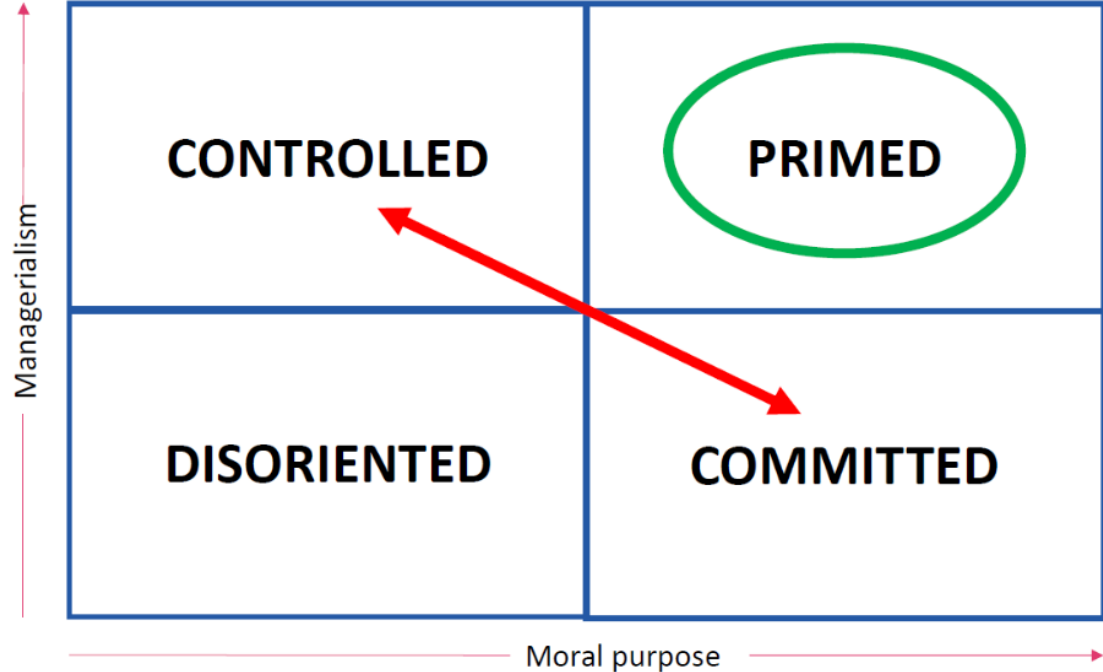
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EDGEWORK: Primed Performance

Driving improved performance in **complex systems** requires new methods for measuring **primed metrics**, forecasting, connecting staff to outcomes in real time, and delivering financial benefits



Any questions?



IMPOWER Index: find us at stand 29-30



250

INDICATORS



300

DEVELOPMENT
HOURS



59

PUBLICLY AVAILABLE
DATASETS

How can I get services to align with corporate priorities?

How can I get a shared view with the service about what really matters?

How do I know our investment is working?

What should the real priorities for improvement be?

The IMPOWER INDEX

is designed to help authorities navigate this space

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**EDGE
WORK**